

Reporting Period - April to March 2018 (2017/18)

### **Director Commentary**

This performance booklet has been developed for using a range of Council & partnership data to enable effective performance monitoring. It will be supported by a series of 'performance on a page' and individual performance report cards providing more in depth activity detail, as well as trends in key activity data. Next steps will include bringing together a range of qualitative and quantitative evidence into one place. Further work on refining measures that align to SMT priorities, obtaining targets and appropriate commentary from lead managers in each agency is still required. Also included where available are regional, statistical neighbour and national averages as well as indications of 'what good looks like' so that we can see how Barnet is performing compared to other Local Authroities.

### 1. Early Help, Children in Need of Help & Protection

### MASH:

The Ofsted Monitoring Visits undertaken in November and January have noted continual improvements in the MASH which is demonstrative of the focused efforts on ensuring quality, timeliness and thresholds are consistent at the 'Front Door' for children's services. The volume of contacts into MASH remains consistently above 1,200 per month and the ratio of contacts progressing to social care referrals decreased slightly during March to 24% (February 28%) although remains higher than London averages is still a positive shift and further supports the drive towards ensuring that only children who require a statutory social work assessment are referred to Children's Social Care (CSC) Services.

### Early Help:

The 0-19 integrated Early Help model is supporting the development of an effective early help system that ensures children, young people and families in need of help are identified early and are provided with effective interventions that prevent their needs escalating into needs and risks that require escalation to statutory social work interventions.

The volume of contacts progressing to Early Help (CAF) has fallen from 11% in December to 9.3% at the end of March, this coupled with a high number of assessments resulting in 'no further action' outcomes is leading to a closer collaboration between Early Help and the MASH in establishing thresholds for Early Help interventions and to ensure that ensuring that families are signposted to the Early Help system when this is proportionate to their needs

The Families First (Troubled Families) Programme is achieving positive results which means Barnet is ranked Barnet 3rd in London and 15th nationally. There is work currently underway to further build upon the successes made and increase both attachments and 'turnaround' claims through funded engagement of key partner agencies in a targeted and joined up approach to families meeting multiple domains of need.

### Duty & Assessment:

Caseloads in the Duty & Assessment Teams have reduced from 840 in September 2017 to 438 in April 2018, representing a 48% decrease, which has resulted in increasingly manageable caseload levels. This has been achieved through additional social work and management capacity and has also supported improvement in timeliness with 77% of assessments being completed within 45 days in comparison to 52.5% reported in February. The quality and timeliness of assessment is expected to continue to accelerate with lower case volume in the next period.

In March, 10% of assessments were stepped down from Duty & Assessment Teams into Early Help, this is a decrease from the 13% reported in February which is a positive sign that families requiring early help support are not progressing unnecessarily into statutory assessment. However, the volume of assessments leading to no further action has increased from 49% to 54% which continues to demonstrate the need to focus on thresholds at the front door. Screening visits are being undertaken in the Duty & Assessment Teams to ensure there is a clear rationale for assessment and data on this work will be available in April 2018.

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### 1. Early Help, Children in Need of Help & Protection

155 children are currently subject to Child Protection Plans, Neglect and Emotional Abuse, remain the largest CP categories (65% combined). The number of children subject to a Child Protection Planning had been decreasing over the past 12 months but March has seen the highest number of new Plans (30) in six months. The volume of re-registrations within two years is currently 6.8% which is suggestive of appropriate de-plan decisions, however, this data will remain under tight review to ensure that children are afforded Child Protection Plans when they need them ensuring a robust multi-agency response to safeguarding their needs.

### Child in Need:

The CiN and Transfer Panels are aiming to ensure that long term work is swiftly moved out of the Duty & Assessment Teams and longer term CiN Plans in Intervention & Planning are closed when they are no longer necessary or escalated into Child Protection Planning when outcomes for children are not being achieved in a timely way. The team by team breakdown of performance data on CiN visits highlights the teams that have lower performance on achieving timely visits which provides for targeted activities with the teams to improve performance.

#### Safeguarding:

The Safeguarding Service is developing its performance data, recent changes in the system are resulting in poor data outputs; there is a current focus on this area as we prepare for the new conferencing model to go live in April.

### Youth Offending:

Youth Offending Figures remains at a level comparable with July 2016 and which follows a year long period where numbers have been consistently over 80 in the Youth Offending Team (YOT). Youth Justice data for 2016/17 has recently been published by the Ministry of Justice, this indicates an 85% reduction in the number of first time entrants and an 81% reduction in the number of young people who were cautioned or convicted. Proven knife crime by children and young people has increased by 11% since 2012, although has reduced by 10% for adults. The number of children sentenced to immediate custody has fallen by 74% over the past 10 years; young people from BAME backgrounds disproportionately account for 45% of the custodial population whilst only making up 18% of the 10 - 17 years population. 42.2% of children and young people reoffend; Barnet reoffending data remains below the national and London average.

### Vulnerable Adolescents:

The CSE/Missing data continues to require further development and is under review for the April Monitoring visit. The data needs to be meaningful to fully capture the complexity of children's circumstances and drive safeguarding activity at those children who need it most.

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### 2. Corporate Parenting, Care Leavers & 0-25 Service

### Children in care

The recent service day focused on how we focus on what the child is telling us, and how best to use our skills, tools and knowledge to ensure all interaction with children are focussed on them and have a purpose. I hope to see improvements in the quality of visits through the audits and thematic case reviews planned over the next three months.

Children subject to Section 20 voluntary accommodation remains at over 41% of the CiC cohort and this is closely monitored through the Permanency Planning panel. The Permanency Assurance Lead tracks these children and the panel will be reviewing 10 children's circumstances over the coming weeks.

I am currently reviewing all children who have had 3 or more placements. There are now 50 children in this group and the prominent theme appearing is that because they are coming into care in an emergency there is often little planning in relation to matching them to carers which has on occasion result in placement moves. The vulnerable adolescent group have also had more moves then others as a result of them having to be moved out of borough or having to move to specialist provisions when foster placements have fail to meet their needs. Learning from these cases reviews will be the theme of the service day in May. A new dashboard has been included in the performance report to monitor progress in this area.

Areas of focus for these teams are:

- quality of direct work and ensuring life story work is firmly embedded in all work with every child in care
- ensuring that not only are reviews happening on time but that the child is central to the planning and facilitating of their review
- ensuring that each child has a care plan that reflects their needs and future planning

To improve practice around initial health assessments additional administrative support has been agreed to co-ordinate the necessary paperwork with the social work teams. In developing the service to include paediatric assessments for all under 9 years old's, there has been an increased demand on the social worker in relation to the requirements for these assessments hence the need for administrative support. This indicator is being closely monitored by the CCG and Family services.

Leaving care - Onwards and Upwards

The number of children in care allocated to Onwards and Upwards has increased steadily and an increase in staff capacity has been agreed for this service to ensure they are able to manage their workload and increased demand. The biggest age group is 18/19 and as they are entitled to a service till they are 25 years old, the way we develop and deliver services with our partners will need to change going forward. Pathway planning will start when young person is 15 ½ and this will enable better mapping of needs.

It is pleasing to note that 63% of our UASC are in foster placements and we are finalising a new Staying put Policy that will enable are vulnerable young people to remain with their carers where at all possible. 33% of our UASC remain placed in semi-independent provisions which often needs a high level of additional support to stabilise the placement. These arrangements are not the best for the younger group and a campaign to develop supported lodgings has commenced. 3 providers have been identified within a month.

For our young people two areas of concern have been highlighted and that is financial debt and poor emotional wellbeing that is deteriorating into more serious mental health issues. The NEET figures (46.6%) are not improving enough and our target needs to be much higher than what we report on at present. At NEET co-ordinator post has been agreed and will work to strengthen pathways to education, employment and training for young people before they leave school and will work across the council to ensure Barnet's offer grows and is responsive to the young people's ambitions and interests.

The team are keeping in touch with care leavers in a number of different ways that are discussed and agreed with the young person. Visits do not always happen every 2 months and this indicator will be revised to report an accurate position.

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Permanency tracking meetings are taking place weekly to monitor and support the care planning decisions for children subject to care proceedings and children in care whose permanency plan needs to be reviewed.

The fostering recruitment campaign continues and has delivered significant success this year. More children are being placed with in-house carers then independent foster carers and we recently recruited six carers who were from an independent agency that closed.

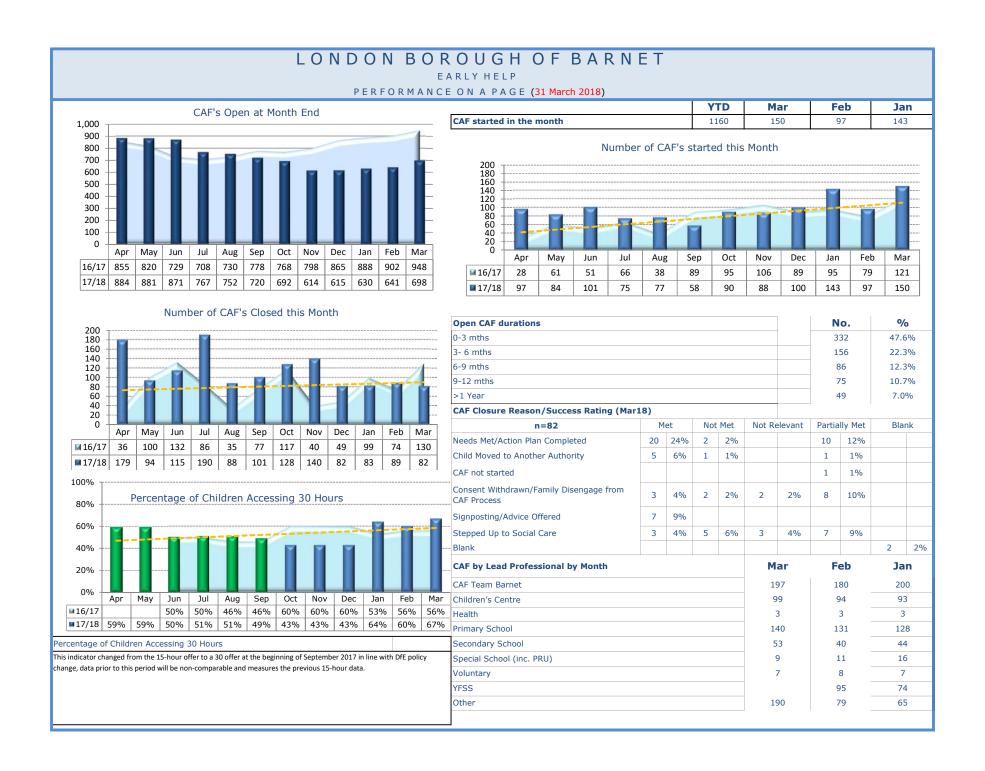
Placing children with adoptive parents once the Placement order has been granted is happening in a very timely way. Family finding and matching is a strength within this service. The Post-permanency support is an increasing need and how this need and impact is measured is being considered at present.

### 0-25 Disability service

The data base of all cases, that sit across two IT systems, is being established and a set of performance indicators will be agreed for May's report.

All cases within this service are being re-classified to enable better monitoring of children and young people's needs and to improve the focus of safeguarding across the service area.

#### LONDON BOROUGH OF BARNET MULTI AGENCY SAFEGUARDING HUB PERFORMANCE ON A PAGE (31 March 2018) Number of Contacts & Conversions of Contacts to Social Care Referral **Contact Information** YTD\* Rate Mar Feb Jan 1.400 Updated to Reflect Change in Process 35.0% Contacts Received (YTD data is based on new reporting from Nov17) 6,805 1,411 1,293 1,396 1,300 1,200 Outcome - Referral to Social Care 1.851 24.1% 340 311 393 30.0% 1.100 - Referral to CAF 664 9.3% 131 113 139 - Provision of Info. 1,276 19.6% 277 215 291 1,000 - Outcome of NFA 591 640 546 2,802 41.9% 24.1% - Signposting 129 0.6% 9 3 21 Contacts received not assessed in Month 83 4.5% 63 11 6 20.0% \*YTD data is based on new reporting from Nov17 700 **Referral Information YTD** Rate Mar Feb Jan 600 Referrals by month 3,838 292 240 385 500 13.4% Referrals per 10,000 Child Population 396.1 Re Referrals (Within 12 Months) 21.1% 48 808 86 74 400 10.0% 1,135 29.6% 50 148 Source - Police/Legal Agency 105 Contacts 16/17 Contacts 17/18 200 5.0% - School/Education Setting 859 22.4% 83 70 102 -Ref Rate 16/17 --- Ref Rate 17/18 - Health Services 637 16.6% 45 41 64 - LA Services 476 12.4% 28 42 36 731 19.0% 33 - Other (Incl Missing) 35 35 Sep Oct Dec Jan Feb Mar Apr May Jun Aug Nov 350 Contact by Gender and Age Band Contact by Initial BRAG Rating Contact by Final BRAG Rating 300 600 600 540 250 514 502 500 500 200 438 150 400 400 352 313 100 300 300 50 200 200 0 d) 12 - 15 f) 19 - 25 a) Unborn b) 0 - 4 c) 5 - 11 e) 16 - 18 **■**Female 138 246 175 93 0 100 100 32 Male 149 303 182 82 ■Indeterminate 0 2 0 0 0 ■Unborn 13 8 1 0 0 0 BLUE GREEN **AMBER** RED BLUE GREEN **AMBER** RED ■Unknown 5 6 2 1 0 0



TROUBLED FAMILIES

PERFORMANCE ON A PAGE (31 March 2018)

Attachments & Claims	Mar
Total families attached	2,238
Overall progress to 2220 attachments	100%
Total families claimed for	915
Overall progress to 2220 claims	41.2%
Potential claims in the system ready for audit	19

Data Comments: We have already hit our 2220 attachment targets on the Families First database with 100% of families now attached to the programme. We have claimed for 41% of our 5-year target (915 claims). Out of 142 upper tier Local Authorities on the programme:

- Barnet rank 15th nationally for achieving successful outcomes (41% of our total).
- 3 years in, the national average across all LAs is 23% of families turned around, with 2 years of the programme remaining.
- Barnet rank 3rd in London for achieving successful outcomes (Bexley are top with 43%, Redbridge 2nd also with 43%)

Family composition	Barnet	Nearest Neighbour Avg.	National Avg.
Avg. number of individuals per family	4	3.9	3.9
Avg. number of children per family	2.2	2.1	2.2
Avg. number of adults per family	1.7	1.8	1.7

Age			
Avg. age of individuals in family	21	21.3	20.6
Avg. age of children in family	9.1	9.1	9.1
Avg. age of adults in family	36.6	35.8	35.6

Gender				
Individuals who are female		52.0%	51.0%	45.0%
Individuals who are male		48.0%	44.0%	40.0%

Ethnicity			
Individuals who are BAME	19.0%	49.0%	19.0%

Data Comments: On average our families have 4 family members, including 2.2 children and 1.7 adults. We have slightly more family members than the national and nearest neighbours average.

The average age of our family members is 21 years old. The average age of our children is 9.1 years old. We have slightly more females in our family makeup than males, and 19% of our families are BAME, compared to 49% for our nearest neighbours.



Troubled Families – Locations \*

\* Awaiting data

STRAT DISCUSSIONS, S47'S & ICPCs

### PERFORMANCE ON A PAGE (31 March 2018)

100%

100%

100%

100%

94.9%

94.6%

84.6%

90.9%

March

39

39

39

39

39

37

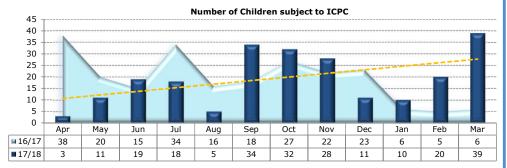
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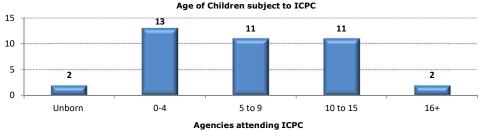
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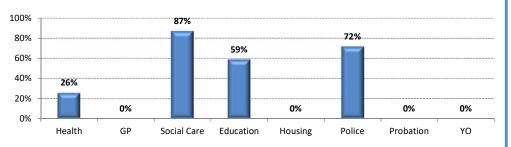
30

Stratogy Discuss	sion Involvements:	VI	D*
	Recorded as Completed		51
Number of Meetings	Number and Rate Invited	151	100%
Social Care	Number and Rate Attended	151	100%
	Number and Rate Invited	151	100%
Police	Number and Rate Attended	146	96.7%
	Number and Rate Invited	127	84.1%
Health	Number and Rate Attended	119	93.7%
	Number and Rate Invited	116	76.8%
Education	Number and Rate Attended	111	95.7%
*YTD Period Begins January 18	Number and Nace Accorded		33.7 70
		No.	%
Number of S47's in Mon	th	71	_
Percentage of Section 4			
Continue with C&F	73 icading to:	35	49.3%
Progressing to an ICPC		27	38.0%
Legal Action		2	2.8%
Continue with CIN/CP/CLA		7	9.9%
Continue with CIN/CF/CLA		/	9.9%
Section 47 by Team			
0-25 Service		0	0.0%
Duty & Assessment Team 1		12	16.9%
Duty & Assessment Team 2		15	21.1%
Duty & Assessment Team 3		12	16.9%
Duty & Assessment Team 4			11.3%
Intervention & Planning Team 1		8	0.0%
Intervention & Planning Team 1		3	4.2%
Intervention & Planning Team 3		7	9.9%
Intervention & Planning Team 4		0	0.0%
Intervention & Planning Team 5		6	8.5%
Intervention & Planning Team 6		8	11.3%
Intervention & Planning Team 7		0	0.0%
ICPC's		No.	%
Children subject to ICPC's		39	_
Number and Percentage within 15 working days	of ICPCs that progressed of the S47	14	35.9%
Gender (Children subjec	t to ICPC's)	No.	%
Female		22	56.4%
Male		15	38.5%
Unborn		2	5.1%



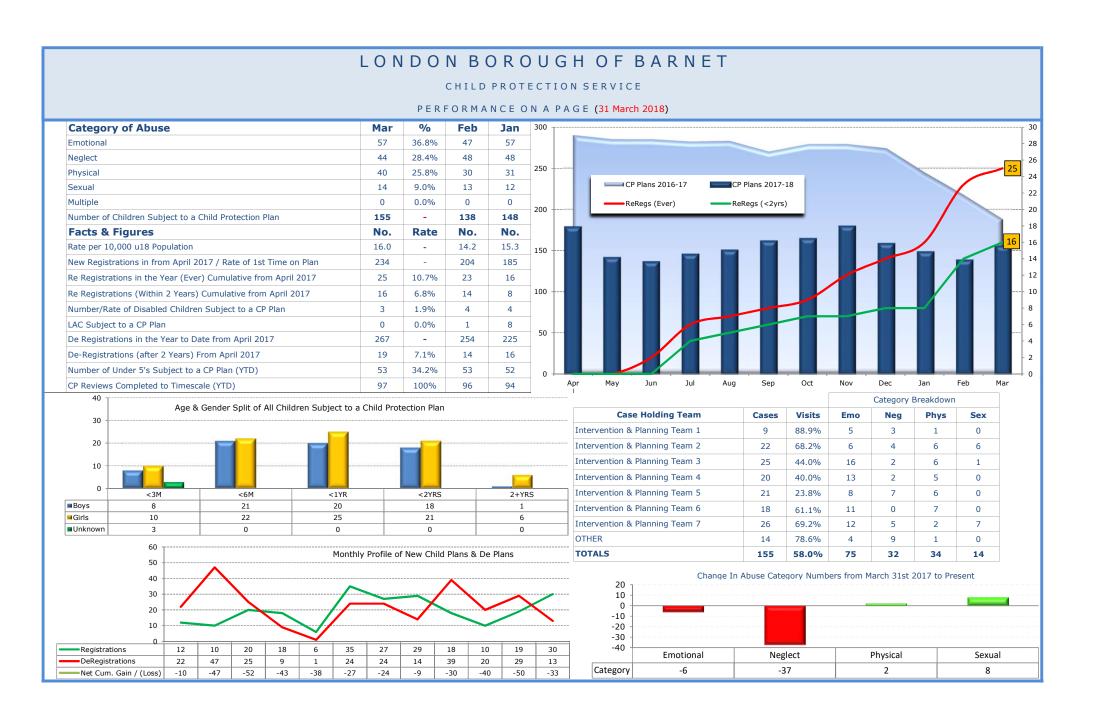






### ASSESSMENTS

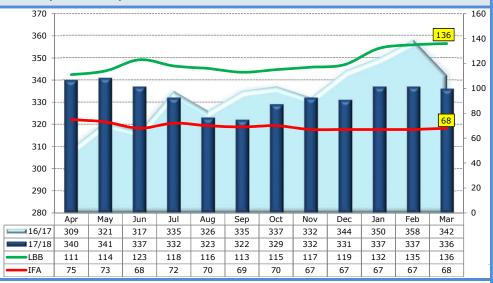
Assessments	No.	%					Numi	ner of As	sassman	its Comp	leted in I	Month			
All Assessments Completed in Month	434	-	600	T				Jei Oi As		its comp					
Children seen during Assessment	416	95.9%													
Percentage of Assessments Completed within 45 Working Days	335	77.2%	500				_				ĭ				
0-25 days	160	36.9%	400					·		_					
26-40 days	141	32.5%													
41-45 days	34	7.8%	300	+	_	-							-		
46+ days	99	22.8%	200									-			
Outcome of Assessments	No.	%	200						-			-			
Child In Need - Update Child's Plan	57	13.1%	100						-			-			
Legal Action	3	0.7%							-			-			
No Further Action	233	53.7%	0	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	T
Continue with CIN/CP/CLA	77	17.7%	<b>■16/1</b>	<u> </u>	383	323	457	336	366	324	360	349	379	405	1
Referral to Other Agency	8	1.8%	■17/18	_	274	290	283	276	251	407	499	331	533	490	
Step Down to Early Help System	45	10.4%			· · · · · · · · · · · · · · · · · · ·		Δι	e of Chi	ldren sul	bject to A	Assessm	ent			
Strategy Discussion	11	2.5%		500/			Α,	je or em	iui eii sui	bject to A	133033111	ciic			
				50%											
				40%								32%			
First Assessment of Referral	368	84.8%		30%			27	%		26%		32/0			
	Initial								-	-					
Assessments by Team	Assess	Other	%	20%										14%	
0-25 Service	3	1	1%	10%	2%										<b>1</b>
Carer Recruitment & Assessment	4	0	1%	0%	2/0										L
Duty & Assessment Team 1	84	7	21%	070	Unborn		0-	4	5	5 to 9	'	10 to 15		16+	
Duty & Assessment Team 2	50	7	13%			C4-							_		
Duty & Assessment Team 3	82	10	21%			Gende						Ethnici	ity		
Duty & Assessment Team 4	112	0	26%			2%						12%			
Intervention & Planning Team 1	0	5	1%									12/0		■ A	ny (
Intervention & Planning Team 2	9	6	3%											■ A	sian
Intervention & Planning Team 3	1	2	1%							38%			12%	■ B	lack
	4	6	2%		F20/			45%						C	
Intervention & Planning Team 4					53%										111116
Intervention & Planning Team 4 Intervention & Planning Team 5	1	4	1%												
Intervention & Planning Team 5	1 0	3	1%	,									16%	■ N	1ixe
				,									16%	■ N	
Intervention & Planning Team 5 Intervention & Planning Team 6	0	3	1%	,							4%		16%	/	l
Intervention & Planning Team 5 Intervention & Planning Team 6 Intervention & Planning Team 7	0 3	3 7	1%		■ Unborn	■ Fem	nale •	Male			/	7%	16%	■ N	lot

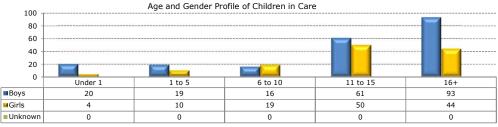


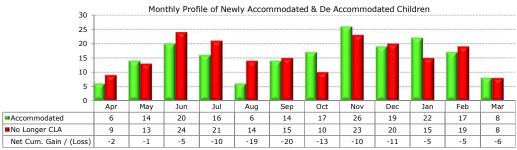
### CHILDREN IN CARE SERVICE

### PERFORMANCE ON A PAGE (31 March 2018)

Current Legal Status	Mar	%	Feb	Jan
Interim Care Order	43	12.8%	42	38
Full Care Order	136	40.5%	138	139
Section 20	138	41.1%	137	144
Placement Order - In Adoptive Placement	0	0.0%	5	5
Placement Order - Awaiting Placement	13	3.9%	8	8
Police Protection Order - In LA Accommodtion	3	0.9%	3	0
Remanded to LA Accommodation or Youth Detention Accomm	2	0.6%	4	3
Legal Status has Not Been Recorded	1	0.3%	0	0
Total Number of Children in Care	336	-	337	337
Facts & Figures	No.	%	No.	No.
Rate of Children in Care per 10,000 u18 Population	34.7	-	34.8	34.8
Number of Children with 3+ Placements / Rate Former NI62	50	14.9%	27	25
Longer Term Stability Measure / Rate Former NI63	67	54.9%	79	80
Number/Rate of Children Adopted from Care in Year (Cum)	10	11.2%	10	9
Number/Rate of Children with Special Guardianship Order (Cum)	23	25.8%	23	23
Initial Health Assessments within 20 Working Days (Current CiC)	59%	-	59%	61%
Participation in CiC Reviews	95.5%	-	96.6%	96.7%







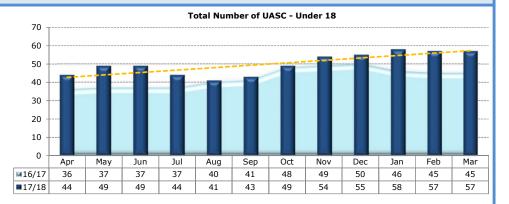
		Characte	eristics of	<b>Children Currently in</b>	Care		
	Gender		Gender % Time in Ca			%	
	Male	209	62.2%	0-6 Months	129	38.4%	
	Female	127	37.8%	6-12 Months	65	19.3%	
	Unknown	0	0.0%	12-18 Months	47	14.0%	
Rati	o of M to F	1.56 : 1	-	18-24 Months	24	7.1%	
			1	Over 24 Months	71	21.1%	
				Caseholding Servi	ce	%	
	Ethnicity	,	%	Children in Care	179	53.3%	
	Asian	87	25.9%	I & P	65	19.3%	
	Black	58	17.3%	Onwards & Upwards	69	20.5%	
	Mixed	67	19.9%	Duty & Assess.	4	1.2%	
	White	124	36.9%	0-25 Service	10	3.0%	
	Missing	0	0.00%	Other	9	2.7%	
				UASC	No.	% of CiC	
	Placeme	nt Location	%	Full Care Order	2	0.6%	
	In Barnet	122	36.3%	Section 20	55	16.4%	
	ОоВ	214	63.7%	On Remand	0	0.0%	

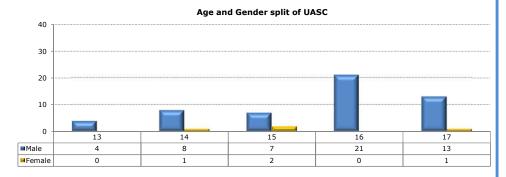
#### LONDON BOROUGH OF BARNET SHORT TERM PLACEMENT STABILITY DASHBOARD PERFORMANCE ON A PAGE (31st March 2018) 2017-18 In Year Placements of Current Number of Children by Number of In Year Placements YTD CiC to Date Mar Feb Jan No. of Placements : Total with 3 or More Placements Number % Rate for Measure 14.9% 2017-18 Time Between 1st & 3rd --- Age of Child on 3rd Placement Placement Mar Feb Jan <1M 1 to 3M 4 to 6M 6 to 12M 13 to 18M 19 to 24M Under 1 1 to 5 6 to 10 11 to 15 16+ 24M+ Number Total with 3 or More Placements 1 Frequency of 3rd Placements by Month 2017-18 Facts & Figures Placement Type (2nd Placement) Mar Feb Jan In House Fostering Kinship Fostering IFA Fostering External Residential Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Preparing for Indep. **Monthly** Other Cum. Total

UNACCOMPANIED ASYLUM SEEKING CHILDREN (UNDER 18)

PERFORMANCE ON A PAGE (31 March 2018)

Current Number of UASC	57	
Time in Care (Venue)	N-	
Time in Care (Years)	No.	56
Less than a Year	32	19
2	8	14
3	5	8.
4	1	1.
Average Time in Care	1 )	/ear
Current Placement	No	0
Fostering	36	63
Preparation for Independence	19	33.
Residential	1	1.3
NHS/Health Trust	1	1.
UASC by Team	No	0
Children In Care Team 1	12	21
Children In Care Team 2	7	12
Children In Care Team 3	10	17
Duty & Assessment Team 1	1	1.
Duty & Assessment Team 2	1	1.
Duty & Assessment Team 3	0	0.
Duty & Assessment Team 4	0	0.
Onwards & Upwards	22	38
REACH	1	1.
Student Team	3	5.
Ethnicity	No	0
Any Other Ethnic Group	31	54
·	14	
Asian Black	6	10
Mixed	1	1.
White	5	8.
Not stated	0	0.





The numbers of UASC had been increasing month on month since April 2016, and reached their highest figure (58) in January 2018, and is now at 57.

93% of UASC are Male

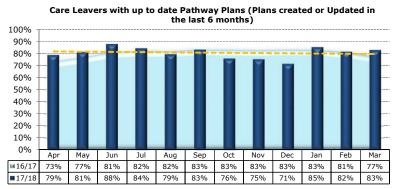
59% of Male UASCs are aged 16 - 17

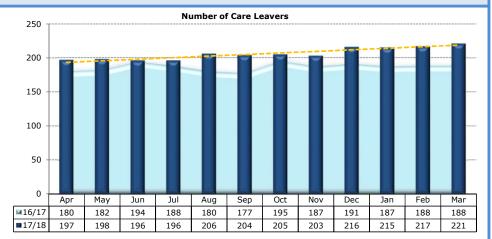
96% of UASC are Placed in Preparing for Independence or with Foster Carers

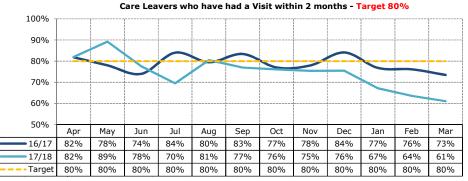
CARE LEAVERS SERVICE

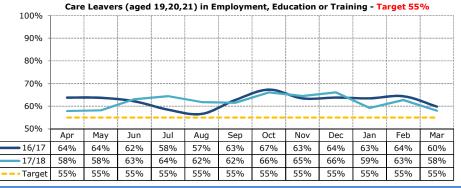
PERFORMANCE ON A PAGE (31 March 2018)

Care Leavers	No.	%
Number of Care Leavers by age	221	-
18	69	31.2%
19	51	23.1%
20	48	21.7%
21	32	14.5%
22+	21	9.5%
Care Leavers (18 - 25) in Employment, Education or Training	118	53.4%
Young person engaged in higher education (i.e. beyond A level)	28	12.7%
Young person engaged in education other than higher education	62	28.1%
Young person engaged in training or employment	28	12.7%
Percentage of care leavers who have been in touch in the previous 12 months - Target 90%	-	86.0%
Care leavers (aged 18 - 25) in suitable accommodation	179	81.0%
B - With parents or relatives	9	5.0%
C - Community home or other form of residential care	2	1.1%
D - Semi-independent, transitional accommodation	12	6.7%
E - Supported lodgings	5	2.8%
T - Foyers	2	1.1%
U - Independent living	91	50.8%
V - Emergency accommodation (MONITOR)	31	17.3%
X - In custody	5	2.8%
Y - Other accommodation	3	1.7%
Z - With Former foster carers/Staying Put	19	10.6%
Number of Care Leavers at University	23	-











			ashboard						
Plan Massure						Change	since		
ID	Measure	Measure Previous Period Latest Position Change		nge	Ofst		Target	Rating	
To	drive sustainable practice improvem	ent at pac	e						
	Audit numbers by type	Feb-18	Mar-18						
	Regular Audits	14	12						
T1	Inadequate	7/ 50.0%	2/16.67%						
T1	Requires Improvement	5/ 35.7%	8/66.67%						
	Good	2/ 14.3%	2/16.67%						
	Thematic Audits	46	34						
T2	Calibration of audit quality	Will be inclu	ded when the Es	sex Triple Loop	Audit data is	available			
TC	Posts over establishment	Feb-18	Mar-18						
T6	Unfunded Posts	29	27	-2	•				
	Social Work staff makeup	Feb-18	Mar-18						
	Permanent	67%	68%	+1%	1				
T6	Agency	27%	28%	+1%	1				
	Vacant	6%	4%	-2%	•				
	Average Caseload Numbers	Feb-18	Mar-18						
	Duty and Assessment	18.3	13.3	-5		28.3	+		
	Intervention and Planning	16.9	18.7	1.8	1	17.3	1		
T8 2a(i)	Children in Care	13.5	13.1	-0.4	•	15.9	•		
20(1)	0-25	24.2	25.7	1.5	•	17.6	1		
	Onwards and Upwards	21.6	20.3	-1.3		21.2	1		
	REACH	12.3	15.3	3	•	9.8	1		
Stre	engthened systems leadership for ch	ildren							
	Children's input into conferences	Feb-18	Mar-18						
2a(vii)	Conferences: attended (PN1 and PN3)	4.7%	4.3%	-0.4%	•				
	Conferences: views sent (PN0-PN6)	96.9%	86.9%	-10%	•				
	Case supervisions within 6 week target	Case allocated Less than 6 weeks	In time supervision (in 6-weeks)	Last Supervision (over 6 weeks old)	No Supervision Recorded				
	Duty & Assessment	39%	45%	5%	11%			'	
	Intervention & Planning	14%	64%	21%	2%				
3a(vii)	0-25 Service	7%	53%	20%	20%				
	Chilldren In Care	9%	59%	28%	3%				
	Onwards & Upwards	8%	30%	60%	1%				
	REACH	13%	60%	27%	0%				
		DAT	I&P	CIC	O&U	REACH			
	Number of Group Supervision's within the last 3 months	7	24	2	2	15			
	Management oversight gradings in regular audits	Feb-18	Mar-18						
32(1/11)	Inadequate	54%	27%						
3a(vii)	Requires Improvement	38.5%	63.6%						
	Good	7.7%	9.1%						



Plan ID	Measure	Previous Period	Latest Position	n Change		Change since Ofsted		Target	Rating	
Effe	ctive MASH									
4a(iv)	Timeliness of contact decision	Feb-18	Mar-18							
4d(IV)	Decision on contact made within 24 hours	89%	80%	-9%	•	53%	1			
4a(iv)	Timeliness of assessment	Feb-18	Mar-18							
4d(IV)	Performance Matters     Page 6									
Effe	ctive decision making									
41 (**)	Timeliness of pre-proceedings	Feb-18	Mar-18							
4b(ii)		31.2 weeks*	15.6 weeks	-15.6 weeks	•	23 weeks	•			
	Multi agency involvement in Strategy Discussions Feb-18 Mar-18 System change and new report from Jan 2018									
	Performance Matters     Page 15									
4b(ii)	Performance Matters     Page 15									
	Performance Matters     Page 15									
	Performance Matters     Page 15									
4b(ii)	S47: length of time open	Feb-18	Mar-18							
45(II)		20 days	18 days	2 days	•	15.5 days	1			
	S47: Outcome	Feb-18	Mar-18							
	Performance Matters     Page 15									
4b(ii)	Performance Matters     Page 15									
	Performance Matters     Page 15									
	Performance Matters     Page 15									
Stre	ngthen assessment									
	Average Length of missing episode	Feb-18	Mar-18							
5a(iii)	From Home	2.2	2.1	-0.1	•	1.1	1			
	From Care	0.8	1.2	0.4	1	2.4	•			
	Overall number of missing episodes	Feb-18	Mar-18							
5a(iii)	From Home	31	34	3	1	22	1			
	From Care	48	49	1	1	45	1			



ID	Measure	Previous Period	Latest Position	n Change		Change since Ofsted		Target	Ratin	
Child	d centred plans									
	Number of escalations of plans	Feb-18	Mar-18							
5a(iv)	To Child Protection	Performance Matters     Page 18								
	To Child in Care	Performance Matters     Page 18								
(-::)	Pre-proceedings progressing to care proceedings	Feb-18	Mar-18							
Sa(vii)		9/20	0/6	-9	•					
Sa(vii)	Timeliness of care proceedings	Feb-18	Mar-18							
od(VII)		27 weeks	34.6 weeks	+7.6	1					
	Outcomes of care proceedings	Feb-18	Mar-18							
	Placement Orders	0	0	0	<b>++</b>					
	Care Orders	6	3	-3						
Sa(vii)	SGO	1	2	1	1					
	Supervision Order	4	1	-3	•					
	Child Arrangement Order	0	1	1	1					
	No Public Law Order	2	3	1	1					
5 - (:)	Number of children participating in life story work	Feb-18	Mar-18							
5a(ix)		20	20	0	<b>++</b>					
lans a	achieving best outcomes									
· h (:::)	How many NEET young people	Feb-18	Mar-18							
bb(vii)		207	207	0	<b>++</b>	196	1			
· h ( . ;; )	How many EET care leavers	Feb-18	Mar-18							
bb(vii)	Performance Matters   Care Leavers   Page 39									
	Positive upward change		•	Negative upv	ard change					
	Positive downward change			Negative dov	nward chang	· •				